

making a  
DIFFERENCE



URBAN PATHWAYS, INC. AND AFFILIATES  
**COMBINED STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2009**

	Unrestricted	Temporarily Restricted	Total
<b>PUBLIC SUPPORT AND REVENUE:</b>			
Public support:			
Government grants	\$9,453,174	\$484,037	\$9,937,211
Contributions	289,824	272,690	562,514
In-kind rent	175,000		175,000
In-kind legal	88,342		88,342
Special fund raising events	193,852		193,852
Miscellaneous income	25,393		25,393
Total public support	10,225,585	756,727	10,982,312
<b>REVENUE:</b>			
Rentals	795,210		795,210
Interest	10,170	2,230	12,400
Total revenue	805,380	2,230	807,610
Total net assets released from restrictions	833,884	(833,884)	—
Total public support and revenue	11,864,849	(74,927)	11,789,922
<b>EXPENSES:</b>			
Program services	10,167,189		10,167,189
Management and general	1,325,067		1,325,067
Fundraising	222,987		222,987
Total expenses	11,715,243		11,715,243
INCREASE IN NET ASSETS	149,606	(74,927)	74,679
NET ASSETS, BEGINNING OF YEAR	762,907	2,097,114	2,860,021
NET ASSETS, END OF YEAR	\$912,513	\$2,022,187	\$2,934,700

**COMBINED STATEMENT OF FINANCIAL POSITION AT JUNE 30, 2009**

<b>ASSETS:</b>		<b>LIABILITIES:</b>	
Cash and cash equivalents	\$1,625,398	Accounts payable and accruals	\$966,836
Investments	9,756	Refundable advances	848,760
Grants and contributions receivable	696,977	Due to participants	105,263
Deposits, prepaids and other assets	663,277	Loans and mortgages payable	5,043,848
Cash – participants accounts	105,263	Total liabilities	6,964,707
Assets restricted to long term purposes	284,325	<b>NET ASSETS:</b>	
Property, plant and equipment, net	6,514,411	Unrestricted	912,513
		Temporarily restricted	2,022,187
		Total net assets	2,934,700
<b>TOTAL ASSETS</b>	<b>\$9,899,407</b>	<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$9,899,407</b>

For the complete financial statements, including the Auditor's Report and the footnotes to the financial statements, contact Urban Pathways, Inc. 575 Eighth Ave., New York, NY 10018.

# ACCOMPLISHMENTS

## SERVED 7,006 SINGLE ADULTS

- 2,743 active clients in ongoing case management services, housing, and/or job training
- 4,263 homeless individuals accessing basic services including meals, showers, and medical attention

## STREET OUTREACH

- 4,947 contacts made on the street and in transportation hubs
- 1,068 people successfully referred to services including drop-in centers, safe havens, psychiatric, medical, and detox programs, long-term rehabilitation and travelers assistance programs

## EMERGENCY SERVICES PROVIDED

- 189,059 meals
- 33,582 showers

## HOUSING

- 336 clients placed in permanent housing
- 96 clients housed at the Travelers Save Haven
- 924 transitional placements

## EMPLOYMENT

- 377 clients participated in the job training program
- 39 were placed into internships, part- or full-time employment
- The average hourly wage was \$9.86

## COMMUNITY

- 1,052 people participated in community meetings, advocating for their own needs

Urban Pathways provides homeless adults living on New York City's streets with the services and assistance necessary to become stable, develop their ability to live independently, and move into housing, ultimately benefiting from the pride and security that come with having a home. Through our pathbreaking *housing first* model we ensure that single adults move rapidly and directly from the street to housing.

### POINT OF ENTRY: ENGAGEMENT AND PLACEMENT

Staff in our six outreach programs, including *The A.D.E. Project*, *PATH Station Outreach*, *Amtrak Penn Station Outreach*, *The Flatiron BID Project*, *The Fashion Center BID Project* and the citywide interagency *Manhattan Outreach Consortium*, help chronically homeless individuals leave the street by conducting immediate psychological assessments followed by referrals to treatment, basic services, and transitional housing. Our two drop-in centers, *The Open Door* and *The Olivieri Center for Homeless Women*, offer access to meals, clothing, and showers as well as provide individual counseling, entitlement assistance, banking facilities, vocational training, money management and instruction on other independent living skills.

### THE SAFE HAVEN: A LOW-THRESHOLD PROGRAM

Neither a shelter nor a drop-in center, *The Travelers Safe Haven* is a low-threshold transitional housing option for 36 chronically unsheltered adults who have lived on the streets for longer than nine months, are not willing to enter the traditional shelter system, or have a history of not accepting housing placement assistance. A high staff-to-client ratio provides a safer and healthier standard of living and a rapid assessment of the housing possibilities for each individual.

In December 2009, Urban Pathways will open *The Hegeman Safe Haven*, a 55-bed facility in East Brooklyn. At the two safe havens Urban Pathways anticipates serving over 200 homeless adults annually.

### HOUSING WITH SERVICES

Supportive housing is a successful, cost-effective combination of affordable housing with services that helps people live more stable, productive lives – particularly those who face challenges in addition to their homelessness, like substance abuse, mental illness, and HIV/AIDS. Urban Pathways' two supportive housing residences, *Cluster House* and *Ivan Shapiro House*, serve mentally ill single adults, all with histories of

homelessness and some with histories of substance abuse or addiction. They offer a full array of rehabilitative, treatment, vocational, and self-help services which for some residents will result in moving onto more private housing. Urban Pathways' *Scatter Site Apartment Program* offers more independent and private living in apartments across three boroughs. Counseling and services are available on a voluntary basis in the immediate community, in the clients apartment and/or at Urban Pathways' offices.

In 2010, Urban Pathways will work to reach its goal of creating 375 new units of housing by adding to our Scatter Site Apartment Program, rehabilitating Cluster House and developing five additional new residences. New housing activity includes:

*Hughes House (Opening November 2011)*: a South Bronx, 55-unit supportive housing residence for formerly homeless adults living with mental illness.

*Halletts Cove House (Opening March 2012)*: an Astoria, Queens 50-unit supportive housing residence for formerly homeless adults living with mental illness.

*The 53rd Street Residence (Opening March 2012)*: a Manhattan, 13-unit permanent, affordable apartment building for formerly homeless adults.

*Scatter Site Housing (100 Units by January 2010)*: Brooklyn, Manhattan, and Bronx private apartments for formerly homeless adults living with mental illness and/or a former substance abuse addiction.

*Housing Residence 5 (Site Control Established)*: a South Bronx, 62-unit, mixed-use supportive housing residence for formerly homeless adults living with mental illness and workforce housing with community preference.

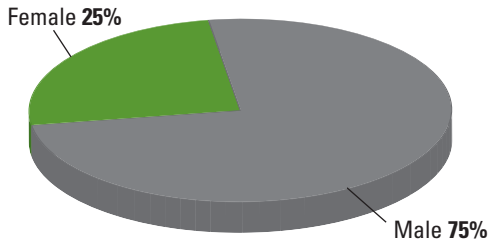
*Housing Residence 6 (Site Control Established)*: a North Bronx, 90-unit, mixed-use supportive housing residence for formerly homeless veterans (60%) living with mental illness and a workforce housing with community preference (40%).

*Cluster House Upgrades*: Gut rehab will begin in January 2010 to convert the residence from an apartment treatment facility to an extended-stay supportive housing residence modeled on Ivan Shapiro House.

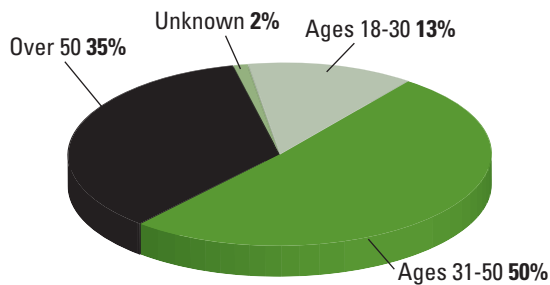
### VOCATIONAL TRAINING AND PLACEMENT

The ESTEEM program uses therapeutic counseling and support for homeless and formerly homeless adults as a tool for personal development in a workplace environment. Clients engage in a variety of skills training, supportive counseling, and "hands-on" experiences that are provided in a vocational context to encourage stability, independence and successful transition to part- and full-time employment.

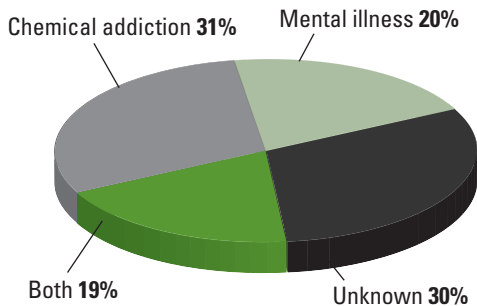
## GENDER



## AGE



## DIAGNOSIS



On average, the cost of Urban Pathways supportive housing per-day, per-person is:

■ Supportive Housing \$41.85

Compare this with:

■ Shelter \$54.42

■ Psychiatric Hospital \$467.00

■ Hospital \$1185.00

July 1, 2008 through June 30, 2009

### \$250,000 & Above

Amtrak  
 The Federal Home Loan Bank of New York  
 New York City Department of Health  
 & Mental Hygiene  
 New York City Department of  
 Homeless Services  
 New York State Office of Mental Health  
 The Port Authority of New York & New Jersey  
 Robin Hood Foundation  
 United States Department of Housing  
 & Urban Development

### \$25,000-\$100,000

Frances L. and Edwin L. Cummings  
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### \$10,000-\$24,999

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**\$2,000-\$4,999**

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## URBAN PATHWAYS

575 Eighth Avenue, 9th Floor, NY, NY 10018

P: 212.736.7385 F: 212.736.1388

www.urbanpathways.org

## ENGAGEMENT AND PLACEMENT

### **Outreach Programs**

#### **A.D.E. Project**

#### **PATH Outreach**

257 West 30th Street, NY, NY 10001

#### **Amtrak Penn Station NY Outreach**

7th Avenue at 32nd Street, NY, NY 10001

#### **Manhattan Outreach Consortium**

#### **Flatiron BID Project**

#### **Fashion Center BID Project**

402 West 41st Street, NY, NY 10036

## DROP-IN CENTERS

### **The Open Door**

402 West 41st Street, NY, NY 10036

### **Antonio G. Olivieri Center for**

### **Homeless Women**

257 West 30th Street, NY, NY 10001

## SAFE HAVENS

### **Travelers Safe Haven**

274 West 40th Street, NY, NY 10018

### **Hegeman Safe Haven** (*opening Dec. 2009*)

740 Hegeman Avenue, Brooklyn, NY 11207

## HOUSING WITH SERVICES

### **Cluster House**

904 Amsterdam Avenue, NY, NY 10025

### **Ivan Shapiro House**

459 West 46th Street, NY, NY 10036

### **Hughes House** (*opening Nov. 2011*)

1965 Belmont Avenue, Bronx, NY 10457

### **Halletts Cove House** (*opening March 2012*)

2646-2650 Second Street (at 27th Avenue)  
Astoria, NY 11102

### **53rd Street Residence** (*opening March 2012*)

439 West 53rd Street  
New York, NY 11019

### **Scatter Site Apartment Program**

575 Eighth Avenue, 9th Floor  
New York, NY 10018  
212-736-7385, ext. 230

## VOCATIONAL TRAINING AND PLACEMENT PROGRAM

575 Eighth Avenue, 9th Floor, NY, NY 10018