

On the Path



INSIDE



Client Spotlight:
JoAnne Santiago

2



Deputy
Executive
Director

3



Young
Professionals
Program

4

urban
pathways

For homeless New Yorkers,
the way home.

Urban Pathways Expands its Outreach Efforts

On November 30th, Urban Pathways launched its fifth outreach program in five PATH stations located along the Sixth Avenue corridor. The program, in operation 365 days a year and funded by the Port Authority of New York and New Jersey, anticipates assisting nearly 300 service-resistant, homeless adults who live on the street and spend nights in these stations.

Each night, two-person outreach teams visit the PATH program locations – stations at 33rd Street, 23rd Street, 14th Street, 9th Street and Christopher Street – to engage homeless individuals interested in substance abuse, mental health and medical treatment, housing, shelter or drop-in center services. Outreach teams will transport interested parties to locations such as Urban Pathways' Open Door and Antonio G. Olivieri Center for Homeless Women. At the centers, case managers may facilitate services not accessible during the night or on-site at PATH stations.

Additional outreach programs operated by Urban Pathways include: the A.D.E. (Assessment, Diagnostic and Engagement) Project, established in 1996 and funded by the U.S. Department of Housing and Urban Development (HUD); Operation Alternative, established in 1997 and funded by the Port Authority of New York and New Jersey; the George Washington Bridge Bus Station Outreach Program, established in 2000 and also funded by the Port Authority; and the AMTRAK Penn Station Outreach Program, established in 2005 and funded by AMTRAK.

Services provided through the PATH initiative include:

- Outreach
- Crisis intervention
- Advocacy
- Ongoing supportive counseling
- Comprehensive assessments
- Travelers' assistance
- Referrals for clothing, food, shelter, psychiatric and medical assessment

Outreach Programs at Urban Pathways

A.D.E. Project Engaging service-resistant homeless individuals along the eighth and ninth avenue corridors. From July 2004 - June 2005, 282 individuals were served resulting in 74 housing placements and 109 applications for entitlements.

Operation Alternative Providing outreach and referral services in the Port Authority Bus Terminal. From July 2004 - June 2005, 3,229 homeless and stranded individuals were served including: 139 referrals to Urban Pathways drop-in centers, 595 referrals to detox and rehab programs and 599 referrals to shelters.

George Washington Bridge Bus Station Outreach Program Providing referral services and counseling in and around the GWB Bus Station. From July 2004 - June 2005, 1,694 homeless and stranded individuals were served including: 220 referrals to Urban Pathways drop-in centers and shelters, 274 referrals to detox and rehab programs, 74 referrals to psychiatric treatment programs and 235 referrals to community agencies.

AMTRAK Penn Station Outreach Program Providing referral services in and around Penn Station. From January 2005 - June 2005, 732 homeless and stranded individuals were served including: 96 referrals to Urban Pathways drop-in centers, 73 referrals to shelters and 366 referrals to detox and rehab programs.

For more information on how you can support Urban Pathways' outreach programs, please contact Karen Trella at 212-736-7385 or ktrella@urbanpathways.org.

Client Spotlight: JoAnne Santiago



For the past 13 years, JoAnne Santiago has lived at **Cluster House**, Urban Pathways' supportive housing residence for women at Amsterdam Avenue and 104th Street. There, JoAnne enjoys both a strong sense of security, fostered by an encouraging and helpful community, and a special camaraderie with her neighbors.

JoAnne comes from a middle-class family. She was married early and entered the workforce as a registered nurse. When her husband died 21 years ago, JoAnne was overwhelmed by depression and anxiety and soon became homeless. For 18 months she lived on the streets and eventually turned to prostitution for survival. After a second hospitalization in less than a year, JoAnne became fed up with her way of life and went to the police for help. Two officers brought her to Urban Pathways' **Antonio G. Olivieri Drop-in Center for Women** where she found showers, meals, counseling, medical services, and a safe alternative to the street. "I was a stranger, but they took me in and gave me housing. They helped me apply for Supplemental Security Income (SSI) benefits and got me back on my feet moving in the right direction." Eventually, with assistance from a case manager, JoAnne got identification and opened up a bank account. She learned how to be responsible with her money and stretch a fixed income.

"I was a stranger, but they took me in and gave me housing. They helped me apply for Supplemental Security Income (SSI) benefits and got me back on my feet moving in the right direction."

After eight months, Joanne moved to the Sun Hotel, a now-closed transitional housing residence run by Urban Pathways. There she was treated by a psychiatrist and diagnosed with manic-depressive disorder. She received the appropriate medications to manage her illness and was taught how to use them responsibly. While residing at the Sun Hotel, JoAnne enrolled in Urban Pathways' vocational training program. In this program she earned minimum wage while learning administrative skills.

Within a year, JoAnne moved to Cluster House. Her 13 years at the residence have boosted her confidence and, recently, a desire to live more self-reliantly. With guidance from her case manager, Joanne is actively searching for housing that meets her needs – a place with minimal supervision and more independence – the best of both worlds. "I'm looking forward to this next phase in my life," she says. "I don't need all the help I once did. Although it took a long time to get here, I am in a state of wellness now." About her Cluster House neighbors, whom she calls her sisters and whom she is determined to remain close

to, Joanne says, "Everyone here has a story but it doesn't make a difference what happened in the past. A long time ago I had it all but I've learned not to focus on what I had but who I am now." And who she is now is a woman with greater faith in her abilities and an optimistic outlook about her future.

Urban Pathways Appoints a Deputy Executive Director



Urban Pathways is pleased to announce that Stephen Dean Grimaldi has been appointed Deputy Executive Director of the organization.

Mr. Grimaldi holds an M.S.W. from Hunter College School of Social Work and is enrolled in the Ph.D. Program in Social Welfare at CUNY Graduate Center. He comes to Urban Pathways from Lenox Hill Neighborhood House, where he has served since April 2004 as Shelter Director. Prior to Lenox Hill Neighborhood House, Mr. Grimaldi served as Director of Social Services at Ridgewood Bushwick Senior Citizens Council and a Program Coordinator at Family Residences and Essential Enterprises. He is also an adjunct lecturer for Hunter College School of Social Work M.S.W. Program.

At Urban Pathways, Mr. Grimaldi oversees, promotes and maintains all existing programs and facilities, coordinates the transition to and implementation of a wellness and recovery model in all mental health programs offered by the organization and will seek new evidence-based practices to promote consumer recovery and/or independence. Mr. Grimaldi, who started on November 14, serves as a member of the senior management team. He can be reached at sgrimaldi@urbanpathways.org.

Commenting on the appointment, Gary Belsky, Board President of Urban Pathways, says, *“The Board couldn’t be happier to have Stephen as part of the industry-leading management team that our Executive Director, Fred Shack, is building. As Urban Pathways expands the quality and breadth of its services to New York’s homeless and mentally ill, we expect Stephen to play an invaluable role, and we look forward to working closely with him.”*

New Yorkers for Ending Homelessness

Frederick Shack, Urban Pathways’ Executive Director, has joined the Steering Committee for the newly-created initiative, New Yorkers for Ending Homelessness. The initiative seeks to draw attention to research and experience that is now available from more than 20 years of addressing homelessness on an emergency basis and to the very real opportunity that exists to end, rather than manage, homelessness.

New Yorkers for Ending Homelessness has been formed with the belief that solutions to homelessness exist, that the right to shelter must be legally protected, and that the thrust of New York City’s commitment, creativity, and resources should be focused on preventing and overcoming the problem. The group will work to educate the broader public and opinion-makers about emerging facts and successful experience and their implications for ending homelessness.

After more than 20 years addressing this problem, we know the following:

- A small fraction of those who experience homelessness consume the majority of available services. In city after city, roughly 10 percent of the homeless population is using 50 percent or more of shelter bed days and government-supported medical assistance.
- For most individuals, homelessness results from a failed transition from an institutional setting (i.e., foster care, the military, jail, hospitals).
- Homelessness can be avoided by providing more easily accessible help in solving housing crises before homelessness occurs.
- The experiences of other cities and of exemplary New York programs that prevent and reduce homelessness demonstrate how progress can be made in fundamentally altering the present reality of homelessness in New York City.

As a member of the Steering Committee, Mr. Shack joins forces with several other prominent advocates from leading organizations including: Safe Space, Common Ground Community, Agenda for Children Tomorrow, Columbia Business School Social Enterprise Program, Hunter College, SCO Family of Services, Pathways to Housing, St. Francis Residences and Urban Justice Center.

“Never before has this City been in a better position to effectively end homelessness. We have the expertise both in the public and private not-for-profit sectors and governmental leadership that has exhibited the political will necessary to accomplish this objective”.

New Yorkers for Ending Homelessness is intended to be a temporary organization, underscoring by its very nature that homelessness should not be permanent. New Yorkers for Ending Homelessness will function with loaned resources, will not raise funds and will not compete in any way with organizations serving the homeless.

Urban Pathways Expands Its Young Professionals Program

Urban Pathways is pleased to announce the addition of 14 new members to its Young Professionals Board (YPB). Over the next year, the 22-member group will work to raise funds, organize drives and volunteer projects and promote and advocate on behalf of the clients we serve. Urban Pathways is dedicated to ensuring YPB projects and activities align with annual organizational goals by promoting good communication among YPB members, Board of Directors members and staff, ensuring a YPB presence at all Board of Directors meetings and by providing updated information through senior manager presentations, tours and events.

Over the next year, the YPB will focus its efforts on four project areas:

- Planning and implementing a spring fundraising event in order to support the organization's goal of creating 200 new units of housing over the next three years.
- Managing the annual holiday gift bag program in order to provide over 600 Urban Pathways' clients with basic necessities such as hygiene products, socks and underwear.
- Coordinating in-kind product donation drives in order to free up a portion of the Urban Pathways budget to allow for an increase in critical services such as medical attention and housing placement.
- Planning and implementing building-based volunteer activities based on the individual needs of clients at each site.

If you are interested in learning more about the YPB please contact Karen Trella at 212.736.7385 ext. 15 or ktrella@urbanpathways.org. You can also download an application through our website www.urbanpathways.org.



YPB 2005-2006 Members

Keith A. Berger, Esq.
Co-President
Davis Polk & Wardwell

Alex Orban
Co-President
Good Films Inc.

Anne Burton Walsh, Esq.
Davis Polk & Wardwell

Leah Markham
Mizuho Corporate Bank, Ltd.

Dana Clair
American Folk Museum

Johnathan Mirian
Hawkins Delafield & Wood LLP

Wendy Cohen
Arts Engine, Inc.

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About Urban Pathways

- Urban Pathways has been a leader in providing services to homeless New Yorkers for 28 years. Each year we provide food, shelter and support services – including medical and psychiatric care, counseling and vocational training and housing placement – to 6,500 homeless men and women. These services are provided by a staff of more than 200 employees working at a network of facilities that includes four outreach programs, two drop-in centers and three transitional supportive housing residences.
- Urban Pathways serves many of the city's most fragile and alienated citizens, including those with mental illnesses or substance abuse problems, as well as victims of domestic violence. Our clients are 68% male. The average age is approximately 32 years and 100% of our clients are below the New York City poverty level.
- Urban Pathways' work has contributed to the revitalization of the Times Square, Port Authority Bus Terminal and Midtown West communities, magnet areas for New York's most destitute. We achieve this success by offering comprehensive services and by maintaining a referral network with other service providers, including hospitals, rehab programs and housing and job placement specialists.
- Urban Pathways is a pioneer in the development of the "continuum of care" model for serving mentally ill and chemically-addicted men and women. The model offers a stepped series of services, starting with programs that reach out to homeless people on the street, progressing to drop-in centers that provide food, shelter and basic services, continuing on to placement in temporary housing and finally extending to long-term supportive housing.
- In order to meet the needs of our clients and to support the mayoral plan to reduce homelessness by two-thirds in five years, Urban Pathways is focusing its efforts on developing permanent supportive housing for formerly homeless, mentally ill populations. We have set a goal of creating 200 new units of housing over the next three years.
- In 2005-2006, Urban Pathways' budget is nearly \$10 million. Eighty-seven cents of every revenue dollar goes to supporting program services.

Save the Date

Hope & Dignity

Urban Pathways 2006 Annual Gala

Wednesday, May 10th

for more information, please visit our website
at www.urbanpathways.org

Support Urban Pathways' Goal of Creating 200 New Units of Affordable Housing

Share Your Shares

Did you know that a donation of stock can count for more?

Donating shares of appreciated stock to Urban Pathways may help you save money on your taxes and help us to fulfill our

mission of helping homeless men and women through a continuum of care.

THE BENEFITS

- You deduct the current fair market value of the shares on your taxes, not the price you originally paid for them.
- You avoid having to pay taxes on capital gains on the donated shares in the future.
- Essentially, you are donating with a monetary gain that you never realized and thus will never pay taxes on.

Share Your Lunch

Share Your Lunch with Urban Pathways— Become a monthly donor and help eliminate chronic homelessness

Through a monthly \$10 gift, less than the cost of one lunch out, you will provide Urban Pathways with steady and reliable funding for the provision of nutritious meals, medical attention and housing placement assistance to homeless men and women.

SHARE YOUR LUNCH TODAY AND ENJOY

- Hassle-free monthly donations
- Automatic donation from your credit card
- Regular newsletters and updated on our progress
- The ability to change or suspend your donation at any time
- Satisfaction of knowledge you helped people in need

To make a donation on line, please visit our website www.urbanpathways.org. Click on the Donate icon. For more information, please contact Karen Trella, 212-736-7385, ext. 15 or ktrella@urbanpathways.org



Urban Pathways
575 8th Avenue, 9th Floor
New York, NY 10018
212.736.7385
www.urbanpathways.org

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OUTREACH PROGRAMS

A.D.E. Project

257 West 30th Street
New York, NY 10001

Tel: 212.947.3211

Fax: 212.594.2359

Amtrak Penn Station NY Outreach

Pennsylvania Station
7th Avenue at 32nd Street
New York, NY 10001

Tel: 212.630.7221

Fax: 212.630.7757

George Washington Bridge Bus Station Outreach Program

4211 Broadway - Lower Level
New York, NY 10033

Tel: 212.435.7026

Operation Alternative

625 8th Avenue
Port Authority Bus Terminal
New York, NY 10018

Tel: 212.502.2535

Fax: 212.502.2552.

DROP-IN CENTERS

The Open Door

402 West 41st Street
New York, NY 10036

Tel: 212.465.0975

Fax: 212.594.2846

Antonio G. Olivieri Center for Homeless Women

257 West 30th Street
New York, NY 10001

Tel: 212.947.3211

Fax: 212.222.5093

SUPPORTIVE HOUSING

The Travelers Hotel

274 West 40th Street
New York, NY 10018

Telephone: 212.382.1789

Fax: 212.594.2846

Cluster House

904 Amsterdam Avenue
New York, NY 10025

Tel: 212.222.0109

Fax: 212.222.5093

Ivan Shapiro House

459 West 46th Street
New York, NY 10036

Tel: 212.265.6151

Fax: 212.265.6210

VOCATIONAL PROGRAM ESTEEM

575 8th Avenue, 9th Floor
New York, NY 10018

Tel: 212.736.7385

Fax: 212.736.1388